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<b>Elected</b>	Wanda Percival, Board Chair	David Kimmerly, Treasurer
<b>Governors:</b>	Pat Clarke, Governor	Paul McPherson, Governor
	Larry Hope, Governor	Bob Nielson, Governor
	Beverley John, Governor	Christine Norris, Vice Chair
	Bonnie Kennedy, Governor	Karissa Ward, Governor
<b>Ex-Officio /</b>	Anne Botond, President, RMH Auxiliary	Kelly Isfan, President & CEO
<b>Appointed</b>	Dr. Bharat Chawla, Chief of Staff	Pat O'Reilly, CKL Council Representative
<b>Governors:</b>		
<b>Regrets:</b>	Dr. Mostafa El Beheiry, President, Professional Staff	Anne Overhoff, VP Clinical / CNE
	Dr. Andy Knox, VP Professional Staff	Meri Saunders, Governor (LOA)
<b>Staff</b>	Emma Elley, CHRO	Veronica Nelson, VP & COO
<b>Resources:</b>	Tamra Fierheller, Executive Assistant, Recorder	Paul Truscott, CFO & CIO
<b>Guests:</b>		

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**1. CALL TO ORDER**

Ms. W. Percival, Chair, called the (Open) meeting to order at 5:38 pm.

**1.1 Quorum** – Quorum was confirmed.

**1.2 Approval of Agenda** – The agenda was reviewed. Thereafter, there was a  
**MOTION: That the agenda be approved as presented.**

Ms. P. Clarke/Mr. B. Nielson, **CARRIED**

**1.3 Declarations of Conflict of Interest** – None declared.

**1.4 Acknowledgement of the Hospital's Vision/Mission/Values** – The hospital's Vision, Mission and Values were acknowledged.

**1.5 Patient Story** – A patient story was shared.

**2. CONSENT AGENDA**

Items identified as part of the consent agenda were pre-circulated and the related motions were presented as follows:

**1. MOTION: That the draft minutes of the (Open) Board of Governors meeting of February 3, 2022 be approved as circulated.**

**2. MOTION: That the Board of Governors receives the draft minutes of the Quality/Governance & Planning Committee meeting of February 15, 2022.**

**3. MOTION: That the Board of Governors receives the draft minutes of the Resources & Audit Committee meeting of February 17, 2022.**

**4. MOTION: That the Board of Governors receives the draft minutes of the Truth & Reconciliation Sub-Committee meeting of February 16, 2022.**

5. **MOTION:** That the Board of Governors receives the report of the Ross Memorial Hospital Foundation CEO dated March 2022.

Thereafter, there was a

**MOTION:** *That the Board of Governors approves motions 1 through 5 on the (Open) Consent Agenda for March 3, 2022 as presented.*

Ms. K. Ward/Ms. B. Kennedy, **CARRIED**

3. **BOARD BUSINESS – QUALITY/GOVERNANCE & PLANNING COMMITTEE**

**3.1 Quality and Patient Safety – Q3 2021/22** – The Quality & Patients Safety Report 2021/22 Q3, and related minutes from the Quality/Governance & Planning Committee meeting of February 15, 2022, were pre-circulated.

The new Epic clinical information system is transforming the way in which care is delivered and information is shared with the health care team and the patients. Epic incorporates new safety features such as barcode medication administration and real time operational reporting for managers and senior leaders.

Q3 patient safety incidents and patient safety indicator performance was noted.

Ontario Health has provided notice that Quality Improvements Plans (QIPs) will again be voluntary in 2022/23, in light of ongoing COVID-19 pressures on hospitals. An internal QIP will once again be developed.

4. **BOARD BUSINESS – RESOURCES & AUDIT COMMITTEE**

**4.1 Financial Statements – Q3 2021/22** – The Financial Statements at the end of Q3 2021/22 (December 31, 2021), and related minutes from the Resources & Audit Committee meeting of February 17, 2022, were pre-circulated.

Under revenues, the positive variance in MOH/LHIN Global Funding reflects additional base funding received after the budget was set. The current negative variance in MOH/LHIN QBP Funding reflects a decline in elective QBPs performed due to COVID. The positive variance in MOH/LHIN Lost Revenue Funding reflects funding received that exceeded the Ministry directed accrual at the end of 2020/21. Lost revenue is currently tracking at approximately \$800,000 for 2021/22, but there is no expectation that this will be reimbursed. The negative variances under operating expenses largely continue to reflect the impact of COVID-19. To-date, \$1.2-million in COVID-19 expenses related to staffing, equipment, etc. has been recorded.

The Balance Sheet notes a high cash position. Deferred income includes \$3.5-million in QBP revenue and \$2.5-million in revenue for the 12 additional 'COVID' beds, both for which reconciliation is unknown at this time. To date, only \$5-million has been drawn against the Ontario Financial Authority loan toward CIS. Another \$10-million draw on the loan is intended by the end of the fiscal year.

5. **REPORTS**

**5.1 Report of the Chief of Staff** – The Report of the Chief of Staff dated March 3, 2022 was pre-circulated. Chief of Staff, Dr. B. Chawla reviewed the items referenced in the report. The February MAC meeting was heavily focused on recruitment and retention of physicians. The hospital is in negotiation with a new Obstetrician/Gynecologist, and hopes to have her commitment confirmed in the near future.

Following an opportunity for discussion, there was a

**MOTION: *That the Board of Governors receives the Report of the Chief of Staff for March 3, 2022.***

Ms. C. Norris/Ms. B. Kennedy, **CARRIED**

**5.2 Report of the President & CEO** – The Report of the President & CEO dated March 3, 2022 was pre-circulated. President & CEO, Ms. K. Isfan reviewed the items referenced in the report. Strategic planning has commenced. Current timelines aim to have the new Plan completed by June, but additional time will be given if needed to ensure a good outcome. Representatives from MacPhie will attend the Board Retreat at the end of April to review strategic planning progress to that point and gather additional Board feedback.

A verbal update regarding the status of hospital activity related to COVID-19 was also provided. The numbers of COVID-19 positive inpatients and staff are trending down. The hospital's visitor restrictions will likely be updated again soon in line with other hospitals in the province. The Assessment Centre has been relocated back to the hospital. Ontario Health approval was provided on March 2 to ramp operating room activity back up to 90%.

Following an opportunity for discussion, there was a

**MOTION: *That the Board of Governors receives the Report of the President & CEO for March 3, 2022.***

Mr. L. Hope/Ms. P. Clarke, **CARRIED**

6. **OTHER BUSINESS**

**6.1 2021/22 Board Work Plan** - The 2021/22 Board Work Plan was previously circulated. The work plan status as of February 2022 was reviewed. Focus will be placed on the hospital's Integrated Risk Management (IRM) plan post COVID-19. The 2022/23 operating and capital budgets will be presented for Board approval in March, through the Resources & Audit Committee.

**6.2 Next Meeting Date** – April 7, 2022. Members were asked to comment on returning to in-person meetings as of the next Board meeting. The majority of members expressed support for in-person meetings starting April 2022, dependent on the prevalence of COVID-19 locally.

7. **MOTION TO ADJOURN THE OPEN MEETING & MOVE INTO THE CLOSED MEETING**

On a motion of Mr. P. McPherson, the Open meeting adjourned at 6:15 pm and the Board moved into its Closed meeting.

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Chair

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Secretary

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Date